





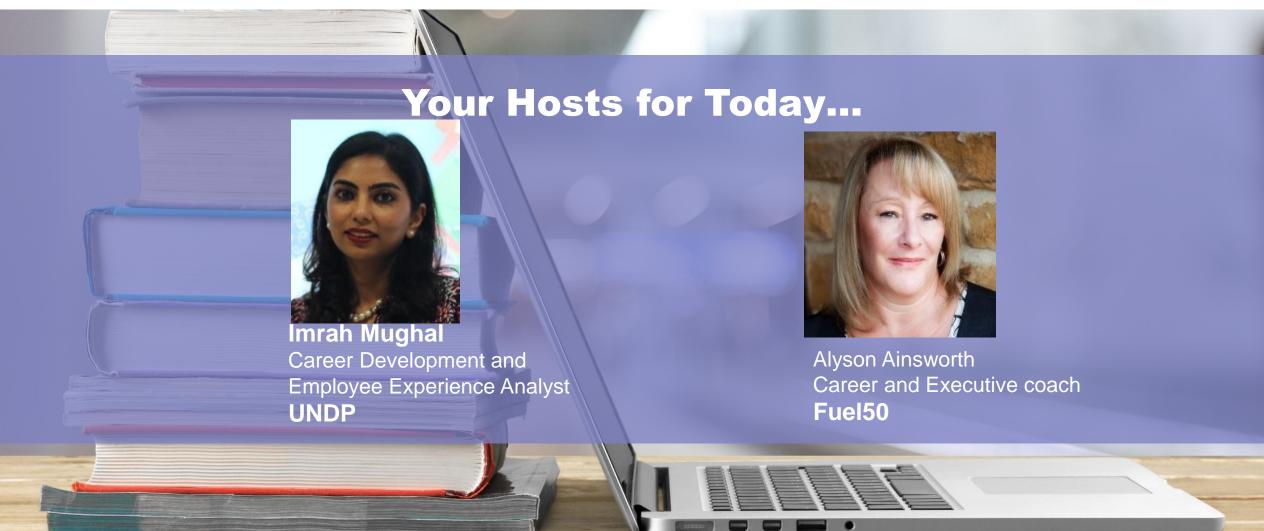
### Managing Burnout















#### **Objectives for today?**



- To understand what Burnout is and why it has become a global issue
- What are the causes of Burnout and how to spot the red flags
- Strategies to avoid Burnout as an organisation and an individual









# What do you think is the biggest Issue affecting the increase of Burnout

- 1. Lack of inclusivity
- 2. Lack of leadership accountability
- 3. Lack of resource to support wellbeing
- 4. Toxic workplace culture









#### **Definition of Burnout**



"The Chronic imbalance between job demand and job resource"









#### **World Health Organisation Definition**



Burnout is a an occupational Phenomenon it is characterised by 3 things

- 1. Feeling of energy depletion or exhaustion
- 2. Increased mental distancing from one's job
- 3. Reduced personal efficacy

World Health Organisation research (May 2019)







## McKinsey Global Survey April 2022 Findings



- 322 Billion in lost revenue globally and 52 Billion in the UK alone
- 50 % in the 25 countries surveyed were at risk or had experienced Burnout
- 86% of employees surveyed had high levels of exhaustion
- 22% Gap between employers perception vs employees perception
- Companies were experiencing 2-3 times higher attrition than the previous year
- 80% of Human resources time was being spent dealing with issues associated with Burnout









#### **Red Flags for Organisations**



- Quiet Quitting Disengagement
- Great Resignation
- Poor performance
- Higher Absenteeism
- Lack of connectivity to the organisation particularly in the Gen Z and Millennials









#### Taking Action: Please share in the chat



What can we as an organisation activate to dampen burnout?









#### **Strategies to Avoid Burnout**



- Build a healthy organisation culture as a strategic priority
- Create Psychological safety
- Create an inclusive work environment
- Address toxic behaviour
- Encourage greater leadership accountability / Role modelling
- · Effectively tackle the issue of stigma
- Encourage conversation about Mental Health and Harness the power of coaching
- Use the data available to inform your strategies
- Invest in growing your employees skill set and in particular Resilience skills
- Provide greater access to resources



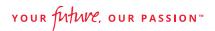




#### **Red Flags for Individuals**



- Excessive tiredness
- Not maintaining Boundaries / prioritizing
- You feel you have little or no control over your work / overwhelmed
- Withdrawing from activities in particular social events
- Cynicism / Detachment from work and feeling unappreciated
- Values Mismatch
- Sleep disturbance



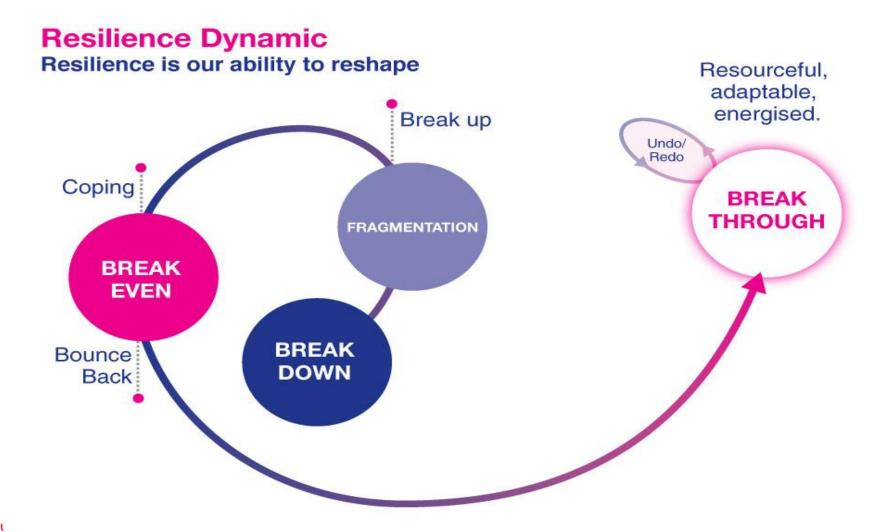






# Red Flags for Individuals-Resilience Dynamic









#### Strategies to Avoid Burnout - Individuals



- Foster resilience in a proactive way
- Sense check your own levels of energy
- Voice your needs and ensure you are listened to
- Create time for reenergising (Adaptive capacity)
- Make compassion a habit
- Be clear about your purpose and connect to the company purpose
- Prioritise job demands vs resources daily
- Be aware of resources available and don't be afraid to ask for help









#### Taking Action: Please share in the chat



What will you do differently as a result of this presentation?



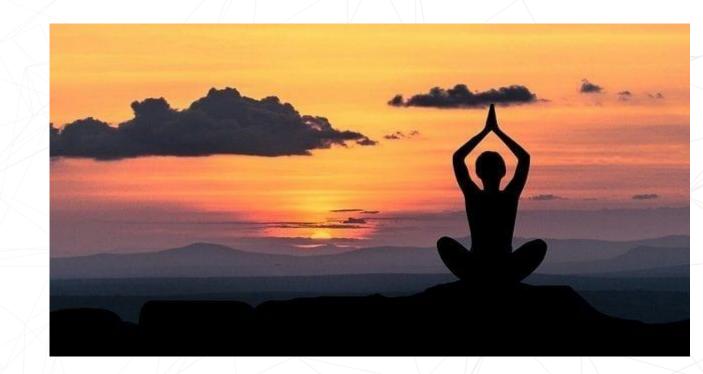




#### **Closing Thoughts**



You can't yoga your way out of these challenges what are you going to do differently?





#### **Further Support - References**



- The Resilience Dynamic Jenny Campbell (Book)
- McKinsey April 2020 report
- Harvard Business Review Guide to Beating burnout 2021
- World Health Organization study 2019

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- For individual counselling requests please email/refer to: <u>oshw.focalpoint@undp.org</u>
- For resources, useful tips, webinar recordings and upcoming events visit:
- UNDP <u>Wellbeing Site:</u>
- Newsletter sign up
- Well-being Café Podcast
- UNDP <u>Wellbeing Café</u> page on Yammer
- UNDP <u>Wellbeing App</u>: local information, valuable articles, self-assessments and announcements





#### Question



#### **Thank You!**

For any further questions, reach out to us on:

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